This Covid19 Monthly Update Report of Manchester City Council has three parts

- (a) Residents and Communities Situation Report
- (b) Economic Recovery Situation Report
- (c) Future Council Situation Report

Covid-19 Sitrep Summary

Residents and Communities Workstream

Date: 20 Nov 2020

Workstream	Impact / challenges experienced	Key planning and recovery activity being undertaken**
Residents at risk		
Shielded Residents and the Food Response	Whilst shielding hasn't been re-introduced, guidance has been sent via a national letter to all those that that are defined as Clinically Extremely Vulnerable. This is being followed up by a local letter sent via GPs with more detail about how to access support locally via the Covid Helpline. There is a move away nationally from direct food provision to supporting self sufficiency. Those who are CEV will be able to register on line to obtain a preferential supermarket slot and request to be linked in to a local support offer. We are very mindful that there will be a number of residents that are digitally excluded and will not be able to access this offer. The helpline will be available to offer support needed Small increase in demand due to National / Local Clinically Extremely Vulnerable instruction letters.	 Numbers coming through to the food response are slowly increasing, but for now we are confident in the capacity within the system to meet need The food response will continue to support people with either a clinical or financial vulnerability The focus for the food response will remain on providing access to a holistic support offer which looks at issues beyond food support needs / root causes. Key referral pathways established with CAB, Be Well Service, Early Help, Digital Volunteers and other provision Demand is being monitored daily and appropriate measures put in place to scale up as required, there is the potential for this to have implications on resources. Call Handlers have been pro-actively contacting identified CEV residents / households to provide food support if needed (based on intelligence from PRI).

	 26 residents have been contacted so far, with 4 requiring immediate food response support Work is underway to ensure that digital support is integrated so that more residents can benefit from online options The New Smithfield Market function is on standby subject to demand increasing – a project and finance plan has been drafted and can be stood up quite quickly. However, ongoing discussions with providers has suggested that capacity can be met through additional volunteer and (les significant) financial support The new Food Response Team is now largely in place – the final role (Volunteer Manager) will be filled 25/11 The Our Manchester Food Partnership has launched, and 3 themed webinars have taken place. The objective of this is to increase skills and knowledge of food providers, and to help make food providers make connections with other support services. Planning for Christmas period has begun, and we are mapping provision and referral pathways to services (some providers have a cut-off point for Christmas
	pathways to services (some providers

		Christmas VCS provision as well as general brokerage and allocation • As well as calls to CEV residents re food, calls are also being made to those who have registered on the National Shielding website and asked to be connected into a local support offer.
Domestic Violence & Abuse	Domestic abuse community services are working at and in some cases over capacity. Previous lockdown saw a steady increase in referrals to DA services apart from the IRIS services which links GPs directly to the DA advocate. Staff resilience continues to be a risk given the length of previous and new restrictions. Consideration to be made as to what support providers may need to maintain staff wellbeing in order to continue with service delivery At a meeting with providers, they report there has not been an immediate increase in demand since the new lockdown measures, however most DA providers are now seeing higher than pre-covid referral levels.	MWA to continue to support high risk referrals from MARAC until 31 March 21. Additional covid funding provided to the MCC IDVA service to provide a further temporary manager post and a temporary IDVA post to manage demand and support the staff team. Comms have been reviewed to reinforce message that services are still open and victims can leave the home to escape an abusive relationship. This includes messaging in relation to the IRIS service
Welfare Provision	Half-Term Free School Meals	The WPS Team administered the Council's Free School Meals replacement scheme for the half-term week. The scheme was open from 23/10/2 to 13/11/20. We made payments for 6,616

Test and Trace Support Payments	children at a total cost of £99,240. There may be some final adjustment to the reported numbers following a data cleansing exercise. At 16 November we have: Received 2,616 eligible applications Paid £356,500 to 713 main scheme applications Paid £105,500 to 211 discretionary cases Declined 1,433 applications (615 main scheme and 818 discretionary)* Pended 261 cases while awaiting further information Allocated all applications received The main reasons for refusals are where the income is above the threshold based on the agreed AGMA model The government estimated that the scheme would generate 12 applications per day for an authority the size of Manchester. We are receiving an average of 53 per day. Consideration is being given at a senior level to contacting the DWP to request an increase in the
	contacting the DWP to request an increase in the discretionary budget (£227k) provided within the scheme and the amount provided to administer the scheme. Based upon the DWP position there is limited confidence that the discretionary budget would be increased.

	Covid Winter Grant Scheme	The DWP are providing a budget of up to £2.6m to Manchester to deliver a Covid Winter Grant Scheme up to 31/3/21. The details of the scheme are being worked through at strategic and operational levels. The primary focus is to provide food support for families with children during the Christmas and February 2021 half-term holidays. Flexibility is also offered to allow support for families without children and single people. DWP require authorities to provide data returns to show how the fund is being directed and the total grant received is dependent on the assurance provided by these returns. Current thinking / activity to deliver the scheme includes: Vouchers to a value of £15 per week provided to schools to allocate Up to 34,000 vouchers available per holiday period to meet estimated need
		show how the fund is being directed and the total
		activity to deliver the scheme includes:
		A rapid tender process to identify partner
		supermarkets with a view to achieving an element of uplift to the value of the voucher
		SMT colleagues involved in identifying and implementing preferred options for providing
		support across other key groups that may
		include care leavers; homeless families; carers; college students: and may include
		food / utilities / other key needs support.
Homelessness	Increase in presentations to pre-Covid levels has	Working with partners to maximise access to
	continued, presenting additional pressures as	move-on accommodation, including targeted
	access to move-on and temporary accommodation	interventions in the private rented sector. This will

	remains limited. Re-start of s21 evictions not being	remain a significant challenge, particularly in light
	seen as a major factor yet, but this process has	of national lock down.
	only recently re-started and pent-up demand will be	
	seen in the system again soon. Increases in	
	domestic abuse presentations has been sustained.	
	Currently in the process of identifying arrangements	
	for winter provision for people who sleep rough.	Regular meetings with partners are considering
	Numbers have shown a slow but consistent trend of	the options for the city for winter. There is a
	increase. Commitment to not use night shelters	strong view that shelters should not be used
	wherever possible, but concern as to the availability	though an absolute commitment to this cannot be
	of self-contained accommodation, its cost and the	made, it is a shared aspiration. The scale of
	availability of adequate staffing and support	provision required and the additional cost will be
	services, including a food offer.	continuing challenges, as will the availability of
		adequate staffing should a prolonged period of
		provision be required.
	Concerns with finding sufficient suitable	
	accommodation for people who are positive, and a	Working with contract tracing steering group to
	testing process for people who sleep rough	agree processes. Public Health have agreed for
		homelessness to have access to testing kits.
		Working with Salford City Council to identify an
		accommodation site for people who are covid
	Challenges with more staff testing positive, or	positive.
	needing to self isolate	
		Contingency plans are in place to ensure
		sufficient staffing across the portfolio, this may
		include increase in overtime or agency.
Resilient communities		
Resilient Communities		Calls into the helpline have not seen an overall
Resilient Communities		increase since the lockdown period began on 5 th
		November. Lots of calls are about general
		INOVERTIBLE. LOTS OF CAILS ARE ADOUT GETTERAL

		queries eg covid guidance, how to access test and trace isolation payment. The partnership approach at a neighbourhood level continues to work well, with the Team around the Neighbourhood working collectively to engage with residents re Covid in hotspot areas as well as supporting those most at risk. MCRVIP continues to promote opportunities for volunteers to support with the covid response.
Libraries, Galleries and Culture	National lockdown has resulted in Museums, Galleries and Cultural venues being closed across the city including Manchester Art Gallery. Currently planning for reopening 3 rd December in line with future government guidance and restrictions.	Following government guidance, the range of services at our libraries has been temporarily reduced. The following libraries remain open:
	 We have temporarily closed the following libraries: Arcadia Library (Levenshulme) Barlow Moor Community Library Burnage Library Central library (City Library on the lower ground floor is open) Fallowfield Community Library Hulme High Street Library Miles Platting Community Library 	 Didsbury Library Gorton Library Longsight Library Newton Heath Library North City Library Withington Library Wythenshawe Forum Library

	 Moss Side Powerhouse Library New Moston Community Library Northernden Community Library Expected Impact of New national lockdown measures. All cultural venues closed to the public and those with reopening plans have been suspended. It is understood venues as places of work can remain open allowing for the rehearsal of work and performance for broadcast. Financial impacts on cultural organisations will include loss of income from audience based and participatory activities that were planned. Costs in terms of cancellation fees and loss of income from hospitably services. 	Libraries can remain open to provide access to IT and digital services - for example for people who do not have it at home - and for click-and-collect services. Some organisations have benefited from Cultural Recovery Fund Grants which for may would have included income assumptions based on being open and delivering a reduced, but emerging, public facing programme. We expect ACE to apply flexibilities to the grant management process, but losses of projected income will impact on financial forecasts.
Parks, Leisure & Events	Significant closures of sports and leisure centres and cancelling of events in line with covid restrictions currently in place.	The following permitted activities are currently operating: 1. Elite Training Centre sites are open for elite athletes only – this includes sites such as the National Cycling Centre, the National Taekwondo Centre and the Manchester Aquatics Centre. 2. Some facilities are open or are being mobilised for the provision of NHS activities such as COVID testing, vaccination and general support – This

includes sites such as Denmark Road. Abraham Moss, Wythenshawe Forum and the Tennis Centre. 3. Dual use leisure/ education sites are open for use by the Schools for curriculum PE -This includes sites such as Abraham Moss (temporary sports hall), Whalley Range and Belle Vue. 4. Northcity Family & Fitness Centre is open for access to formal child care provision only. 5. Swimming Pools are open for Primary School Education Swimming only. **Parks** Services that remain operational are as follows: Play areas Cafes (as a takeaway service only) Ice cream vendors (as a takeaway service only) Toilets The Garden Centre at Heaton Park Allotments (access to outdoor areas only, with limitations on individuals meeting in line with guidance) Services that remain closed are: Athletics tracks Formal baseball, cricket, football and rugby pitches.

		 Heaton Park Tree Top Trek. Wythenshawe Park Horticultural Centre Flat and crown green bowling greens Golf courses Stables (livery services and animal care can still continue) Outdoor gyms Multi use games areas, tennis courts, BMX and skate parks Voluntary activity that is not essential (i.e. linked to health and safety of visitors or providing care to animals). Events Event companies are permitted to progress construction and planning activities. Events such as Lightopia at Heaton Park are continuing to progress lighting installations with the expectation that restrictions will lift and their activity will be permitted over the Christmas period.
Youth	 1.Following the Government announcement on 31/10/2020 – all youth provision operating inside buildings will have to close. 2.Reports of increased numbers of young people congregating on the streets due to the closure of youth, leisure and sports facilities. 3. Challenge of providing support to young people following incidents in the area – effective youth 	1.We are working closely with the 4 hubs to understand what 1:1 & support provision they will be providing; supporting with risk assessments and interpretation of the guidance. Monthly meetings planned with the sector to ensure they have the support needed to continue providing provision for young people.

	work versus management of restrictions. 4. Closure of provision could increase the financial risk for youth and play partners – furloughing of staff members, reduction in donations and income.	2.We will support partners to increase their detached / street work provision. Support provided around risk assessments and virtual training. 3.We are working closely, particularly in the North, with Police, Youth, CSP, and community to leaders to ensure young people have the support they need following a fatal incident, but also to ensure providers can still be covid compliant.
		4.We will meet regularly with partners to understand and support with the furlough process, as well as, understanding the financial impact on organisations. Our funding to partners will continue as planned. Mapping process will continue to understand the 'state of the sector' during and post lockdown.
Children's Services	 Referrals to both early help and children's services have seen incremental increases in the past month and the past two weeks Performance has slightly dipped in terms of visits set against national performance indicators 	Requirement to flex the early help offer to address increasing requests for parenting support These are generally still high – child protection 91% Looked after children 96% - there is significant performance management activity to track the gap and remedial action identified
	 Marginal increase in respect of residents requesting immediate financial assistance In this lockdown period we have reestablished our family time services Impact of track and trace on workforce availability 	Ongoing maximisation of the third sector offer in this regard Adherence to public health messages, limitations on offer due to restricted availability Although not a major concern less staff available impacting on morale within the service

	Schools and settings	Half term 1 attendance data shows that excluding	Planning for FSM support over Christmas
		children who are required to be at home self	holidays using COVID Winter grant.
		isolating attendance was 94% for this period which	
		is much higher than anticipated.	Working with schools leaders and TUs re end of
			term arrangements. Asking DFE for clarity on
		Requests for elective home education are	what they are planning./allowing schools to do.
		continuing to rise with 30 new requests last week.	
			Monitoring impact of new T and T processes and
		W/b 16 th November process for tracking and tracing	what the data is telling us. Ensuring
		with schools and Early years settings was reviewed	schools/settings access advice when requests to
		and brought in house – this has been successful in	support decision making and have ouytbreak
		week and positive feedback from schools.	meetings in response to closures.
		1 secondary school closed last week due to high	Monitoring school exclusions and roll out of
		staff absence and high numbers of positive cases	training on wellbeing and Manchester Thrive
		for pupils – children accessing remote learning.	model.
		Starting to see increases in perm exclusion from	Discussions about testing in schools.
		secondary schools since half term – mostly	
		persistent disruptive behaviour.	
		Schools concerned about impact of last week of	
		school term on Christmas leave.	
VCSE		Ongoing communication and engagement with the	Following on from a session held on 04.11.2020
		VCSE sector around Covid response and recovery	with VCSE venue groups around the latest
		plans, particularly around current lockdown	lockdown guidance, Macc released a bulletin across their mailing list and channels on the
		restrictions and guidance.	06.11.2020 containing further information and
		Impact of Covid 19 on the VCSE sector (and those	guidance for groups and latest MCC and NHS
		that they serve) – Winter lockdown / Tier restrictions	comms material.
		that they serve) - willter lockdown / Her restrictions	Commo material.

VCSE future funding (both MCC and external) -Good range of emergency Covid response funds made available during first wave but concerns around longer term funding of the sector e.g. MCC OMVCS grant

Covid Health Equity - communication and engagement and key messages to communities of identity

Overall strategic leadership of the work with the VCSE - work takes place across a number of officers, teams and departments. This can create communication issues, duplication of effort and lack of clarity around priorities, accountability and progress and what is being expected of Macc and other VCSE partners.

The high-level plan around next steps for the OMVCS grant fund is underway and will include the undertaking of an Equality Impact Assessment. This is being aligned to the VCSE funding (across the Council) mapping work currently being conducted to help support future budget discussions and decisions.

Further scoping work taking place at pace around the development of VCSE Covid Winter Fund focussed supporting mental health and wellbeing and reducing isolation. A targeted engagement and grant approach is being considered to ensure that these funds are able to be released quickly using thematic areas and forums for Disability, Mental Health and Older People. A summary of this proposal is being shaped by the Head of Neighbourhoods and OM Funds Programme Lead to request a funding allocation to support this work. This will form part of the wider request to SMT Gold covering the 4 key areas identified for the Tier 3 funding allocation from central government.

Covid Health Equity Manchester (CHEM) grouppartners (including the VCSE sector) across the city working together to improve experiences of and outcomes for communities that suffer disproportionate adverse impacts from Covid-19. Local sounding boards involving VCSE organisations, local people, Health Development

		Coordinators and MHCC comms and engagement have been set up for Black African and Black Caribbean and Pakistani communities. This has been supported by the release of engagement grants (£500 – £2000) aiming to strengthen the Covid messaging and challenge some of the myths/information being shared in communities, utilising local people and leaders. This work is being progressed and will continue to be monitored via the Covid Health Equity workstreams (new normal) Strategic conversation with the VCSE sector meeting scheduled to take place at the end of the month with senior officers across departments and VCSE leaders in the city. This will be managed by BAU arrangements with Policy, Performance and Reform.
Equalities and Inclusion	Equality impacts related to the response to lockdown and the winter effects of Covid need to be managed through BAU processes (i.e. EIAs and actions in response). These will interplay with the Council's budget decision making (also subject to EIAs) and will need to be considered in the round.	Need refreshed commitment for any new activity related to response to be equality impact assessed on the Covid-19 EIA template, across workstream areas. Budget options EIAs are being championed by SMT. Revised budget-specific Equality Relevance Assessment and EIA templates have been produced and shared with SMT, uploaded to the intranet and promoted through internal comms. These require a further push before the end of Nov.

	It has been agreed that the equality analysis process will run concurrently with assessments of poverty impact: these are associated pieces but do not lend themselves to coming together as one combined one. In January, the two processes will be brought together to provide a cumulative assessment of poverty and equality impact.
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^{**} There is clear evidence that COVID-19 does not affect all population groups equally. Many analyses have shown that older age, ethnicity, male sex and geographical area, for example, are associated with the risk of getting the infection, experiencing more severe symptoms and higher rates of death (*Beyond the Data: Understanding the Impact of COVID-19 on BAME Communities, PHE, 2020*). It remains vital that those who are frequently the most disadvantaged in society do not then take a 'double hit' from decisions taken to mitigate the impacts of COVID-19. Please include detail of the activity you are planning to undertake to ensure recovery activity considers the impact of COVID-19 on different population groups. For example, undertaking an Equality Impact Assessment to support the planning for longer term changes to service delivery.

Economic Recovery Workstream- Sitrep Summary

As at 03/12/20 For Economic Recovery Meeting on 4/12/20 Changes since last updated highlighted in yellow. Updated fortnightly.

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area		
General	Tier announcement (25/11)	 'Powering Recovery: Manchester's Recovery and
overview	GM in Tier 3 from 02/12- Major concerns re severe impact on	Investment Plan' launch event held on 25/11. Event outlined
	hospitality and cultural sectors.	the plan and how businesses can engage in helping to deliver
	 Hospitality venues must close- such as bars, pubs, 	objectives. Four investment priorities around: innovation; city
	cafes, restaurants, except for delivery and takeaway	centre and urban realm; residential retrofit programme; and
	services.	North Manchester regeneration. Seeking govt funding for over
	 Spectator sports cannot resume. 	50 projects of £798.8 m. The plan can be accessed here.
	 Indoor entertainment venues- such as bowling alleys, 	
	museums, galleries, cinemas and theatres must close.	 United City business-led campaign launched 22/11 and
	 People are advised not to travel to and from Tier 3 	supported by MCC. New campaigning and research group to
	areas.	help drive recovery and bring vibrancy back to the city.
	 Leisure and sports facilities may continue to stay open, 	Members of Business Sounding Board leading this. Positive
	but group exercise classes (including fitness and	response received. Over 1,700 followers as at 01/12.
	dance) should not go ahead. Saunas and steam rooms	Advertising campaign underway in city centre calling on govt to
	should close	review the tier allocation weekly rather than fortnightly.
	 There should be no public attendance at spectator 	
	sport or indoor performances and large business	 Joint MCC/Cityco webinar held 30/11 to brief businesses on
	events should not be taking place. Elite sport events	grant system, latest position on Tiers and any regulation
	may continue to take place without spectators	implications. 500 businesses attended and was well received.
	 Large outdoor events (performances and shows) 	Main issues- confusion on grants and eligibility criteria. Officers
	should not take place, with the exception of drive-in	explained the process and stressed importance of providing the
	events.	required evidence in support of applications.
		Weekly newsletter issued to over 9,000 businesses with
	Spending Review and Economic Forecasts (25/11)	updates incl business support, grants and latest guidance.
	Economy: ONS estimates output fell 25 % between Feb and	
	April as the economy entered the largest recession on record.	

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area		
	Office for Budget Responsibility's (OBR's) forecast expects UK	Spending Review - Details on many of the announcements are to
	GDP to shrink by 11.3 per cent in 2020. The economy is not	follow. Implications and opportunities for Manchester to be further
	expected to reach pre-crisis level until the end of 2022. OBR	considered. (See also Report to Dec Executive)
	forecast the economy will be 3% smaller in 2025 than	
	previously expected - this is based on "the equivalent of	
	England's pre-lockdown Tier 3 until the spring".	
	By mid-2021, the OBR expects the unemployment rate to peak	
	at 7.5%, equivalent to 2.6 million people out of work.	
	Fiscal: The public sector deficit is expected to peak at 19% of	
	GDP (£394bn) in 20/21 falling to 3.9% of GDP (£101.8bn) by	
	25/26. The OBR have pointed out that the government is	
	cutting non-virus spending in 21-22 by £10bn versus Budget	
	2020 plans.	
	Levelling Up Fund- £4bn across CLG and DfT open for bids	
	of up to £20m from next year (with £600m available in	
	2021/22). The combined money for the new Levelling Up Fund	
	and UKSPF appears to be lower than that previously available	
	under EU funds and the Local Growth Fund.	
	UK Shared Prosperity Fund (UKSPF)- will 'at least' match	
	receipts from EU structural funding (reaching £1.5bn a year)	
	with funding profile set at the next SR. (see also Funding	
	section below)	
	Section below)	
	Labour Market: National Living Wage to be increased for	
	individuals aged 23 and over by 2.2 per cent from £8.72 to	
	£8.91, effective from April 2021. The new 3-year long £2.9	
	billion Restart programme to provide intensive and tailored	
	support to over 1 m unemployed people - work search support	
	measures announced in the Plan for Jobs.	

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	£2 billion Kickstart Scheme to create new, fully subsidised jobs for young people. This settlement confirms funding for over 250,000 Kickstart jobs.	
	Local Government Funding Settlement: an increase of around £500m in core grant in 2021-22, in addition to £3bn of one off spending in 2021-22 to meet Covid-19 pressures.	
	Intracity transport settlements: £4.2bn for Mayoral Combined Authorities is going ahead from 22/23 - plus £50m to develop in 21/22.	
	National Home Building Fund: £7.1bn which includes the already announced Brownfield Housing Fund and the Single Housing Infrastructure Fund.	
	UK Infrastructure Bank : to be based in North of England and operational from Spring. Will support and lend to both local and combined authorities.	
	New Green Book: published with more focus on strategic case, looking across departmental silos and new guidance on appraisal of transformational projects.	
	Overall R&D funding: £14.6bn, including increases for UK Research & Innovation core science and Innovate UK programmes and infrastructure.	
	Monthly economic update headlines (Dec- Mancr) - number of residents on furlough in Mancr reduced by over 70% between July- Sept. 22,500 at Sept.	

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area		
	-total Universal Credit claimants continue to exceed 70,000	
	(approx double Sept 19)	
	-20-34 year old represent fastest cohort of UC claimants.	
	-city centre rents remain resilient.	
	-over 10,000 homes on site across the city, incl 900 affordable	
	homes. Over 10,700 new homes expected over next 3 years.	
	-a minimum of 6,400 affordable homes to be delivered by	
	2025, 445 expected to complete this year.	
	-195,000 m2 of office space on site (85% in city centre)	
	-2,739 hotel rooms under construction	
	-total business rate charges fallen by 37% from £378 m to	
	£237m since April.	
	Footfall figures- City Centre (Springboard) Sun 8th – Sat 14th November	
	% Year / % Week	
	Total -86 -47	
	St Ann's Sq -86 -38	
	Exchange -86-56	
	King St -86 -21	
	Market St -85 -57	
	New Cathedral Street -86 -51	
	By comparison: UK (City) -74	
	Manchester wide figures (excluding city centre)-	
	Week 48/ week commencing 2311/20.	
	+2.3% week on week (UK +4.2 %)	
	Footfall for the year to date is 24.1% down on the previous	
	year.	
	your.	

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area		
	District Centres Week on Week/ Year on Year	
	Cheetham Hill -0.1 % -22.4%	
	Chorlton -1.7 % -42.6%	
	Fallowfield 7.9 % 2.5%	
	Gorton -2.1 % -38.4%	
	Harphurhey –3.8 % -15.7%	
	Levenshulme -0.8 % -42.3%	
	Northenden 8.4 % -36.4 %	
	Rusholme -1.0 % -30.1%	
	Victoria Avenue –1.5 % -28.9%	
	Withington 3.5 % -25.8%	
		Retail- Daily reviews taking place following re-opening of non-essential
	Retail- Major announcements on future of large retailers-	retail. No major issues reported as at 03/12.
	Debenhams (12,000 jobs at risk across UK following failed	Retailers are extending their opening hours in many cases, with both an
	rescue) and Arcadia into administration (13,000 jobs at risk).	earlier start, and later closing. Includes core retailers at Manchester
	01/12	Arndale, Boots, TK MAXX, Top Shop, NEXT, Selfridges, Primark, M&S,
		Adidas, Debenhams, Harvey Nichols, Nationwide, Barclays, Lloyds
	Only 3 weeks remain of the 'golden quarter'. Shops and other	Bank.
	non-hospitality businesses will be able to reopen from Weds	
	2 nd Dec.	MCC teams been working closely with CityCo and partners to plan safe
		return to trading. Regular contact with the largest retailers. Marshals
	Retailers are still expecting large demand over Dec,	will be in place on the streets to help manage queues.
	particularly across the three remaining weekends before	
	Christmas.	
		Christmas plans- plans in place to ensure the city centre is as attractive
	Government announced 30/11 that retailers will be able to	as possible. Lights switched on this week. Father Christmas in place
	extend their daily opening hours from Mon to Sat in the run up	outside Central Library. Viewing tower on hold due to Tier 3 restrictions.
	to Christmas and through Jan.	Discussions continuing on the possibility of tower in place for the new
	Book and art shop Magma (Oldham Street) is closing after	year. Winter Gardens plans on hold- keeping under review.
	Christmas.	
	o mountain	Comms campaign underway with festive messaging to welcome people
		along with health and safety messages. Electronic messages at key

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area		
	Analysis underway to understand impact of Tax Free Shopping	outdoor sites in the city centre. All retailers have in-place Covid secure
	changes due in Jan 21. Airport and Marketing Manchester	regimes, including compulsory mask wearing for customers, one-way
	campaigning on this issue.	systems and enhanced cleaning regimes. Plans have been made for
		external queuing outside stores, with 'Safe Distancing' floor stickers
		being provided by the BID, and Manchester Arndale to its tenants.
	Hospitality and Night-Time Economy	
	Under Tier 3 hospitality venues must remain closed. Take	Hospitality- many businesses planning for possibility of Tier 2 later in
	away, delivery and click and collect can continue. Due to staff	the month. Keeping in regular contact with businesses.
	costs and low demand, many are offering a reduced service,	
	predominantly weekend only.	
	Many operators are trading as insolvent or close to it.	
	Uncertainly re tier review. Tier 2 would only give venues one	
	full week of trading before Christmas at short notice. Even	
	those who are wet-led have confirmed they will look to offer	
	food this time around as they need to begin to trade again.	
	Govt announced additional £1,000 one-off grant for wet-led	
	pubs across Tiers 2 and 3 in lieu of Christmas trade. To be	
	paid on top of the existing £3,000 monthly cash grants for	
	businesses. LAs to administer. For the month of December	
	only. 01/12.	
		Tourism and Leisure- Tourism and Hospitality Support Hub remains
	Tourism and Leisure- Natwest North of England Tourism	available to ensure that businesses have access to the most up to date
	Barometer ran for 16 weeks up to end of Oct.	information including reopening standards and guidance, as well as
	Significant parts of the sector that have been closed since	support services and practical advice.
	March and cities such as Manchester have borne the brunt of	
	additional lockdown restrictions.	
		GM Tourism, Hospitality and Leisure Support and Recovery plan
	 Half of hospitality and leisure businesses across north of 	launched to provide a roadmap. (23/11 Marketing Manchester)
	England were trading at a loss of over 60% for 10 weeks out of	

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area		
	16-week survey - Businesses expect revenue to recover in January 2022, compared to previous outlook of July 2021 at start of study, as a third of businesses report forward bookings for first quarter of 2021 are significantly down - A fifth of businesses surveyed unsure that they will be trading next summer - Roundtable event saw North West tourism board leaders and NatWest representatives discuss the 'tectonic shift' confirmed by the study and need for collaboration to ensure sector recovers (23/11 Marketing Manchester)	Marketing Manchester and Manchester Central partner for the publication Conference News Government Edition- With GM business tourism sector worth £826 million to our local economy each year, the sector has been decimated by Covid-19 but has the power to lead the region's economic recovery. The latest edition aimed at MPs, sets out the case to help them understand and appreciate the value of the sector as we build back post-Covid. (23/11)
	Culture Local Restrictions Support Grant & Discretionary Additional Restrictions Grant - Cultural sector companies are included in those that can benefit from the government support. The discretionary scheme has been made available to the wider supply chain. Entering Tier 3 and the restrictions on public use of cultural venues – Government requirements prohibit the reopening of cultural venues (excepts as a workplace inc rehearsals & pre-production). Entering 2 nd National Lockdown 5/11 forced venues with productions that were about to start to cancel. Uncertainty about future likelihood of reopening combined with financial risks will delay the return of productions when they are permitted. It is especially frustrating that museums and arts galleries are unable to operate despite having highly Covid-safe measures in place. For the council	Culture Culture Team officers doing a targeted reach-out and providing 1-2-1 support to cultural businesses applying to the Local Restrictions Support Grant & Discretionary Additional Restrictions Grant. Govt urged to rethink restrictions to cultural venues (26/11). Statement from Cllr Rahman and open letter from HOME Director to all GM MPs - on disappointment and frustration re Tier 3 and impact on cultural venues. Urges govt to rethink unjustifiable restriction. Combined impact on region's cultural venues is huge. It will leave organisations unable to recoup losses and will have a massive impact on freelance staff. View letter here Whist museums and galleries are required to remain closed, the Manchester Art Gallery shop will be open from Saturday with a range of merchandise from the new Grayson Art Club Exhibition. The exhibition runs until early April and is installed ready for public visitors as soon
	this includes an extended delay to the opening of the Grayson Perry's Grayson Art Club Exhibition at Manchester Art Gallery which is being profiled on C4 on Friday. Details here https://manchesterartgallery.org/exhibitions-	permitted. HOME economic impact report released this week detailing the £26 m contribution it has made in the last economic year, including a £1 m saving to the NHS. 02/12

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	and-events/exhibition/graysons-art-club/	
	Aviation- 1st Dec usually marks the start of busy Christmas period. Last weekend (Friday-Monday) the Airport welcomed 19,300 passengers, just 7% of the passengers on the same weekend last year (264,000). 02/12	Aviation Work and Skills alongside MAG, The Airport Academy, DWP and the Growth Company and other key partners are working behind the scenes to ensure there is a high quality offer and level of support for those people whose jobs are affected.
	As the International Travel Ban is lifted at 00.01 on 02/12, the Airport hopes to see those numbers slowly start to increase. They also look forward to sharing further details later this week on the rollout of an airport testing programme. The ability to reduce quarantine time to five days will make travel easier and start to give people confidence to book trips in the weeks ahead.	Role of the Work and Skills Team (Manchester focus) In advance of MAG's announcement re job losses, the team has been in discussion with the Communications Director at MAG, alongside colleagues in the Neighbourhood Team to prepare for this scenario. Local elected members have been fully briefed by MAG, in advance of the National news breaking. Work and Skills team has provided a summary of the support on offer to MAG
	In terms of food and drink outlets, the Airport has been given an exemption for airside units thanks to a great deal of lobbying from colleagues across the business. This means that food and drink units can remain open for both sit in (table service only) and takeaway, and alcoholic drinks can be served if a substantial meal is ordered between 5am and 11pm.	 Next Steps Officers across work and skills, DWP and AA are liaising directly with MAG's HR representatives to develop a better understanding of the roles and demography. Officers will ensure Neighbourhood colleagues and local elected members are regularly appraised of the situation. Working with MAG and the AA, the W&S team will support them to develop a plan to ensure all people affected are provided with a level of outplacement support including training, advice, guidance and support around employment, skills and financial support. As part of these discussions the team hope to ascertain with MAG if there might be wider supply chain implications that the taskforce partnership could support with.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	Higher Education Institutions Relatively high numbers of students retained. Higher international student numbers than anticipated at UoM.	 The Hut Group has offered its support to do what it can to support as many people with the right skills to move them into opportunities. Work and Skills officers will continue to work in partnership with BGH, and their manufacturing and aviation advisers as a GM level who have links with many supply chain businesses to continually gain local intelligence. Current focus for all three universities (Man Met; UoM and RNCM) is rolling out testing for students, and ensuring safe travel home for the holidays, and safe travel back for the new term.
	Inward investment-	nomacys, and sale haver back for the new term.
	 MIDAS responding to new enquiries and investment 	Inward investment-
	pipeline is strong (particularly in advanced	 MIDAS working closely with prospective investors with updates
	manufacturing and tech sectors).	on Manchester's economic recovery plan and resilience
	 Brexit becoming a key concern for some overseas 	messages- that we are very much open for business.
	investors particularly in relation to labour market	 Developing north shoring proposition ie messages around
	access.	quality of life. Hosting a Managing Partners forum on 16/12 on
		north shoring within professional services. Aimed at senior
		leaders- messages around benefits of a Manchester hub.
		 Working closely with govt depts on potential relocation projects.
Development	Stimulating development & investor confidence, including:	MCC has now entered into contract with Homes England for
	 Understanding current impact through intelligence gathering. 	£51.6m Housing Infrastructure Fund (Forward Fund) grant award for Northern Gateway and procurement processes are commencing to deliver civil engineering / core infrastructure
	 Assessing sources and levels of investment, and any obstacles (access to debt). 	works that will unlock development plots for c5,500 new homes in the Redbank neighbourhood. Infrastructure works must be
	 Seeking financial and other support needed to enable early start of key projects. 	delivered by March 2024 and housing delivery will commence from that point onwards.
	 Understanding supply chain issues and identifying appropriate support measures. It is becoming increasingly apparent that the appetite of contractors 	 The framework for the £600m regeneration of North Manchester General Hospital was approved by the Executive on 11th November. The plans include investment in hospital

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	to bid for apartment led residential schemes has been significantly impacted in the short term due to issues in the supply chain (i.e. loss of subcontractors and access to materials). This concern has also been raised by developers of commercial schemes. Developing guidance/share good practice for safe operation of sites. Expediting design & planning phases of projects. Productivity increased across most major sites- 97% of infrastructure and construction sites now operating. Social distancing measures impacting on programmes. Issues re supply chain/access to materials. Infrastructure sites are now achieving 89% of pre-Covid productivity.	facilities, improvements to training facilities and public realm and the creation of a wellbeing hub and residential accommodation Announcement of Government approval on 04/08 for Getting Building Funding for BASE Manchester Innovation Activities Hub at MSP (£4M) and Mayfield (£23M). Draft offer letters received early September, with final terms being negotiated with GMCA (hoping to conclude by 30/10) The final terms for Mayfield have now been agreed and initial works on the park started on 9th November. Publicity on the start of works on Mayfield Park being planned for December/January. 2 Manchester schemes approved in principle for Round 1(22/09) of the Brownfield Land Fund (for schemes due to start 2020-21) Mulbury City - New Cross Zone A and Viadux. Call for Round 2 now launched, with a revised closing date of 8/12. A number of schemes are being worked up with partners for submission, focusing on Northern Gateway, Eastern Gateway and affordable housing schemes. Decision awaited on the bid for an additional 10% allocation. Key shovel ready schemes are included within Economic Recovery Plan. Projects to be progressed against the recent Spending Review announcements. Community consultation on the first phase of the delivery of Collyhurst will be restarted in advance of planning applications for the delivery of approximately 270 homes (including up to 130 new Council properties) in Collyhurst Village and Collyhurst South and the first phase of a new park. The intention is that this consultation exercise will lead to the submission of planning applications in the Autumn of 2020. Scheme could commence Spring 2021. MCR Property Group have submitted plans for 1,200 new homes on the Former Gas Works Site (Gould Street), part of the New Town neighbourhood of The Northern Gateway

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		 Band on the Wall is progressing its plans for a £3.5m expansion. City Build have been appointed to deliver the plans to expand capacity to 500 people, with work expected to be completed by Autumn 2021. Renaker have completed 180 homes at Crown St & continue work on a further 1,500 homes across the Great Jackson Street Masterplan Area, including the final 2 towers at Owen St, a 51 storey tower at Crown Street and the 52 storey Blade & Cylinder towers. An additional 57,500m² of office space was signed off by Executive on 11 November as part of the updated Strategic Regeneration Framework for NOMA. The updated masterplan outlines proposals for a further 150,000m² of office space on a number of sites across the NOMA Campus. This includes 200k sq ft of net zero carbon speculative development at 4 Angel Square, which is now on site. Deloitte to take 35,000 sq ft. in the Hanover Building at NOMA. The Eastlands (Coop) Arena is due to start on site in January 2021.
Affordable Housing	 Risk to developer and investor confidence. Working with RP's and other developers to understand current impact and forward plans. Assessing sources and levels of investment, and any obstacles Investigating grant funding, financial and other support needed to enable early start of key projects Understanding supply chain issues and identifying appropriate support measures. Developing guidance/share good practice for safe operation of sites 	 Extra Care facilities in development: 4 schemes under construction 257 apartments 3 RP schemes 1 MCC (PFI scheme) Regulator for Social Housing (RSH) called for RP's to provide revisions of their business plans by September. This will identify any viability risks but should also identify progress on development programmes. Managing existing onsite, pipeline and planned development with RP's. These were referenced in the June Executive report.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area	 Expediting design & planning phases of projects. Risk of registered providers slowing down or pausing programmes to consolidate finances/liquidity Ensure Zero Carbon and Fire safety provision are part of the programmes. Potential flooding of the PRS sector as the short term let market shrinks. 	 398 homes under construction and anticipated in the 2020/21 year. Re-mobilization of sites now underway. 252 homes currently in the programme for 2021/22. New projects emerging. The scheme with Clarion has been finalised to deliver shared ownership homes for the full development Silk Street Silk Street funding has been approved and is progressing through the Capital Strategy Board with the CP2 complete. The project team has been established to take this through to delivery with Rowlinson Construction. Progressing the establishment of a Local delivery vehicle. Looking to start on site with key projects and novate across. Site assessments have now been completed by CBRE and this work is now with PwC who are producing a financial model to ensure project viability. The financial modelling will influence the final legal structure to be used and how future phases are going to be delivered. Project 500 progressing. Will deliver 500-600 homes. The sites have been broken down into 3 phases and RP's have been allocated to work up individual designs All members have been contacted to outline development plans in their wards and follow up meetings are being planned where necessary

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		 Entering into formal agreement with Homes England and signing an MOU to take a partnership approach to accelerated development. Complements similar arrangements with GMCA. The GMCA proposed partnership has been delayed so this will
		have a knock-on effect to the Manchester Collaboration.
		Once the GMCA approach is signed off the Manchester collaboration will be agreed and a series of outputs and outcomes will be set out in a shared vision
		 Ongoing intelligence gathering with developers to understand status of projects and support needed. MHPP Growth workstream capturing current position and plans. Prioritisation of land assembly and due diligence to allow acceleration of build programme. Working with Your Housing Group to bring forward a 200+ new build scheme in East Manchester with 60% planned for affordable housing Working with One Manchester to deliver the regeneration of the Grey Mare Lane Estate, which will lead to the reprovision of 124 existing homes, the retrofit of 169 homes and the delivery of 166 new homes. Masterplanning / community consultation currently underway and a masterplan will be taken to MCC
		 Executive for endorsement in early 2021 in advance of the scheme commencing. Work progressing on a mixed tenure scheme on the former Manox site in East Manchester. This will provide over 400 new homes on a very complex site, proposed delivery of a net zero carbon scheme with just under 30% of affordable housing.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
-		 Homes England recently announced a new Affordable Homes Programme Fund for 2021-2026. Officers are working with partners to maximise the funding for a Manchester Affordable Housing Programme that will include a substantial amount of specialist and supported housing. AHP submission is still proposed for December.
Transport and	Work with TfGM to agree a broad overall transport plan to	TfGM guidance issued for Tier 3- Public transport services continue
Infrastructure	support gradual opening up of the city with a focus on	as normal and that people can and should travel in GM for work, to
	pedestrian movement and safe use of public transport linked to	shop, to socialise outside in public spaces and for many other reasons.
	an agreed package of measures to support safe pedestrian	Advised to reduce number of journeys where possible. Avoid travelling
	access.	out of or into GM except where necessary.
		Messaging about Christmas bubbles- re: longer travel/journeys, taking
		care and Student Travel – about returning home.
		Bus reform consultation opens 02/12 and closes 29/21
		University travel window- Students being asked to return home during 3 to 9 Dec. This excludes students who have tested positive or been notified by the NHS test and trace system.
		Manchester (LA) Transport Usage Data (for w/e 22/11)
		Bus Patronage, (955,690) reduced by 0.53% on the previous week and was -50% on pre Covid levels.
		Metrolink Network patronage, (195,242), increased by 0.86% on the previous week and was -76.9% on pre Covid levels.
		Highway - Private vehicle trips, (26,255,225), increased by 1.8% on the previous week and were -24.6% on pre Covid levels.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response acti	vity being undertaken
		Rail - Passenger numbers, (175,014), inc	reased by 3.2% on the
		previous week and were -77.1% on the sa	ame period last year.
		Cycling - Cycle volumes, 541,838), decr	eased by 12.9% on the
		previous week and were -36.8% on the sa	-
		GM Wide Data	
		Metrolink 9/3/20	122,613
		14/7/20	37,834
		18/09/20	57,144
		11/10/20	27,197
		13/11/20	33,714
		17/11/20	33,622
		o Bus 9/3/20	515,309
		14/7/20	192,181
		18/09/20	333,220
		11/10/20	119,760
		10/11/20	274,267
		17/11/20	273,394
		Rail 9/3/20	104,795
		14/7/20	28,257
		18/09/20	47,871
		11/10/20	34,910
		13/11/20	28,381
		20/11/20	28,729
		GM Highway 9/3/20	5,082,000
		14/7/20	4,221,209
		18/09/20	4,838,128
		11/10/20	3,378,133
		13/11/20	4,230,726
		20/11/20	4,255,985

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		Face Coverings- Face covering compliance is around 90% on buses, 83% on Metrolink and 87% on trains. (as at 22/11)
		NCP are offering £5 for 24 hours parking at central carparks to encourage shoppers.
		City Centre Transport Strategy consultation launched 23/09 and closed on 4/11/20.Initial analysis indicates overwhelming support for the proposals within the draft strategy.
		Active Travel Fund (ATF) GM awarded £15.9m. Manchester detail to follow. We submitted business cases for the city centre 'triangle' and Wythenshawe for pedestrian and cycling routes.
	Analysis of businesses' plans for reopening, working with TfGM, CA, Chamber, Growth Company	TfGM linked into Day Time Economy recovery group work
	Identify and implement interventions that support social distancing and support business reopening and procure necessary equipment to facilitate this.	Re-purposing of city centre streets and open spaces. Initial ideas are now being developed further in consultation with members. The proposals seek to draw on best practice from other cities in the UK and abroad.
	Continue with highway works that can be undertaken during lockdown	 Continuing with all our major projects that are on site and continuously monitoring government guidance about construction Finding ways to accelerate all our programme of walking and cycling schemes aiming to have early starts on all our programmed projects Maintaining our roads at business as usual levels by inspecting them and making repairs

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		 Resurfacing and treating many more main roads than originally planned to take advantage of lower traffic levels Working with TfGM to review bus stops and increase pedestrian phasing at signalised crossings.
Skills, Labour Market and Business Support	 Significant growth in the number of Manchester residents claiming Universal Credit. 151% rise in claimant count in Manchester during from April to September – 73,709 claimants in September affects every LSOA in the City & all age ranges. The area with the highest number of claimants is Harpurhey with 3714. The city centre (Piccadilly & Deansgate) has seen an increase of 480% - 230 claimants in April;1334 claimants in September. Particular impact on young people which has seen an increase of 136% - 12,261 claimants in September. 	
	Highest levels are in Moss Side with 639 claimants. Furlough and newly unemployed Extension of furlough to end of March will offer more protections to workers who would otherwise be at risk of redundancy. Arcadia announcement – Job Centre Plus are offering local support for Arcadia employees. HR1 submission has slowed down. Job postings remain buoyant, however seasonal vacancies are for shorter term contracts than previous years.	Furlough and newly unemployed Comms campaign is being expanded and a partner pack will be available to help disseminate the offer. We are experiencing a timelag in people wanting to take up support as they are taken through the redundancy process. Extra support is in place for all those being made redundant as part of large scale redundancies.
	Up to mid Nov the number of vacancies advertised across GM were approaching 29,000 (up 3,000) on the previous week	An immediate access offer has been developed to allow residents to book directly onto training courses and webinars alongside the support

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area		
		from Citizens Advice Bureau, National Careers Service and The Growth
	Sectors advertising the most openings are tech (particularly in	Company. Info on MCC website.
	the city of Manchester); healthcare and nursing; teaching.	
	Logistics and warehousing vacancies are particularly	Development of an immediate retail sector specific response is
	prominent in areas such as Bolton, Oldham, Rochdale and	underway. This will include a webinar co-hosted by Cityco and retail
	Wigan.	transferability workshops. In addition a bespoke comms package is
		being pulled together and will be shared with colleagues in Arndale
		management and City Centre licencing.
		A bespoke resident facing e-bulletin is being disseminated as required
		to residents who have registered to help promote support available.
	Offer for 16-19 year olds	to residente who have registered to help promote support available.
	Social Mobility: The main challenge is that the universities are	Offer for 16-19 year olds
	an ever changing situation and that they are likely to see the	Meeting took place 17/11 with Leads of Widening Participation at MMU/
	impact of retention after Christmas. Ongoing dialogue with	UoM and GM Higher to understand current issues around recruitment
	universities.	and retention of WP students, issues around finance and digital and
		concerns re loss of work experience etc and impact on employment
	Risk of an increase in NEET and those unknown.	outcomes. Further mtgs scheduled to stay. Identified need to support
		HEIs with employer engagement opportunities.
	Schools and colleges being able to continue to deliver a high	
	quality offer for 16-18 year olds due to the numbers of days	As at 26/11 Combined NEET / Unknown figures for academic years 16
	lost to Covid break outs and isolation	/17 were 10.1% (6.4% Unknown, 3.7% NEET) this is approximately 2%
		higher than this time last year. Due to restrictions, methods of tracking
		young people have been adapted and there has been a greater reliance
		on social media and partners working with at risk young people.
		Colleges and schools all have an effective remote learning offer in
		place and students levels of engagement and attendance has remained
		high across the term. Robust systems in place to keep staff and
		students safe and to deal with outbreaks. Support services available for
		students sale and to deal with outbreaks. Support services available for students experiencing poor mental health. Digital access and inclusion
		Stationto experiencing poor mentar neatth. Digital access and inclusion

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		continues to be an issue. Schools and colleges making laptops available to loan or use at College, no or poor wifi / data is a barrier to some learners.
	Youth unemployment Work with partners to roll out the Kickstart Scheme	Youth unemployment GM Kickstart Board recently convened. Board comprises partners from GM local authorities, in addition to public and private sector organisations.
	Develop a range of quality Kickstart Gateway Organisations in the city. A key challenge is due to the pressures faced by the	Currently working closely with the BW3 committee and employers in South Manchester to develop both Kickstart placements and a robust wrap around support offer.
	universities as a result of isolation of students and blended learning. We are taking time to build strong relationship for the future.	Planning underway to implement the recommendations to support graduate retention in the city: a 'Roundtable' event with HE partners and employers will lead some of the discussion on this work - working to establish the strong relationships with the best placed HE partners. Working in partnership with HE regional partners and GMCA to understand the labour market issues facing graduates.
	Skills and employment support for adults Tackling the digital divide during the second lockdown. Mobilising action through the Manchester Adult Education and Skills Plan.	Skills and employment support for adults 400 digital devices have been distributed to residents. Over half of residents receiving a device have reported they have a disability or long-term health condition. Feedback has been hugely positive. MAES have also provided learners who have no access to digital devices, with Chromebooks and will have distributed 600 by the end of the week ahead of their online learning week. Manchester Adult Education and Skills Plan are planning a celebration/ awards ceremony event to celebrate learners and providers during a challenging time.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	Social Value and Local Benefit Change approach to Social Value to ensure Manchester residents most affected by economic consequences of Covid are able to access employment and training opportunities.	Reconnecting Manchester Adult Education and Skills Plan to providers - comms campaign launched Dec 2nd in partnership with NCS. New Skills New Future. Cultural Consortium - growing to expand reach into the wider creative and digital sector. Recruited a member of Business Growth Hub to be seconded to The Factory for one year and work directly with cultural creative and digital organisations on skills and business development. Social Value and local benefit While required policy changes are going through relevant governance processes officers have started work to update relevant guidance and documentation. There will be significant cross-departmental effort to update and implement changes. The Work and Skills Team are reviewing local labour agreements on major developments to see where we can extract and pool an offer for residents. The team are also working with Capital Programmes to do the same for other MCC projects.
	Business Support, Sustainability & Growth The 'Local Restrictions Support Grants' (LRSG) for businesses forced to close or have been severely impacted by local restrictions	Business Support, Sustainability and Growth Scenario and preparation work with Rates to ensure communication to Business reaches those that will be eligible for the Local Restriction grants.
	The 'Additional Restrictions Grant' (ARG) is provided by LAs on a discretionary basis and went live on 27/11 and will close for application on 9 Dec. For businesses not required to close but face hardship as a result of the closures or for those without a rateable value in a shared space.	Targeted comms is taking place using MCC key channels and key partners including – GM Chamber of Commerce, GC Growth Hub, FSB, Pro-Manchester, CityCo, local busines networks to assist in getting key messages out.

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area	As at 02/12 a total of £4.7m has been paid out in business grants. Brexit- deal unlikely, implications in relation to trade is becoming an issue. MCC will continue work with GMCC/BGH to push messages around "Preparation for Brexit" but this could get lost with lockdown and businesses in survival mode. Feedback from businesses is that they still do not know what they are preparing for – not huge details about potential tariffs. BGH and GMCC will soon deliver webinars and will be fully promoted via MCC channels. Sectors at greatest risk in Mancr continue to be aviation, arts, cultural and creative industries and parts of the leisure and has pitality industry and associated supply chains.	W&S leading data / intel work with key stakeholders including Growth Company, The Business Growth Hub and GM Chamber of Commerce, GMCA and PRI to inform the development of a Manchester economy dashboard. Work and Skills officers will continue to work in partnership with BGH, and their manufacturing and aviation advisers and Cultural team at a GM level who have links with many supply chain businesses to continually gain local intelligence. MAG - Work and Skills alongside MAG, The Airport Academy, DWP and the Growth Company and other key partners are working behind the scenes to ensure there is a high quality offer and level of support for those people whose jobs are affected.
	GM business outlook- The three main impacts facing businesses remain decreased sales (64% vs 43% previous report) cashflow problems (33% vs 31% previously) business travel to visit clients (25% vs 28%). 52% of firms report that they have cash reserves to last over 6 months, up from 51% previously. Sharp increase in firms reporting decreased sales over the last 2 weeks- most prevalent in hospitality/leisure/tourism, creative and cultural industries, parts of administrative professional services, and retail/wholesale. 85% of firms said they were not planning to make redundancies at all – this could be as a result of the Extension of the JRS Furlough scheme till March and resonates with the	

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken
activity area		
	number of HR1's being reported.	
	8% of businesses said they have made redundancies but no	
	more are planned	
	48% of firms are continuing to trade at their usual workplace.	
	17% are continuing to trade remotely and at the usual place of	
	work.	
	27% only trade remotely.	
	The sectors most likely to report a temporary cease of trading	
	are creative and hospitality/leisure/tourism.	
	The main challenges are currently seen as: getting access to	
	new domestic sales opportunities (68%, up from 60%	
	previously), managing the overall finances of your businesses	
	(32%, up from 23%) and developing new products and	
	services (31%, down from 33%).	
	20% of firms are currently recruiting new staff (17%	
	previously), however, 3% of all respondents said they don't	
	think they have the right skills to meet their business plan	
	objectives for the year ahead.	
	52% (52% previously) of firms said that the impact of transition	
	and exit from EU had a 'neutral' effect on their business, 12%	
	(13% previously) said 'negative', 34% are 'unsure'.	
	Anecdotally, the extension of Furlough means that some	
	businesses are refocusing /realigning their focus away from	
	compulsory redundancies and looking at re-furloughing skilled	
	staff with a view to reviewing staff structures post lockdown	
	Furlough by Sector	Retail is very likely to be severely affected given announcements about
	Arts, entertainment and recreation industry and	Arcadia Group. Alongside the newly unemployed workstream a
		concerted effort will aim to reach retail businesses and residents

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	accommodation and food service activities industry had the highest proportions of their workforce on partial or full furlough (CJRS), at 34% and 22% respectively.	affected.
	The ICT and professional, scientific and technical activities industry had the highest proportions of their workforce working remotely instead of at their normal place of work, at 77% and 65% respectively. The ICT industry also had the lowest proportion of their workforce at their normal place of work, at 19%.	
	UK Hospitality - Government lobbying continues around a rent moratorium extension, a VAT reduction extension beyond March 2021, and clarification on the CJRS bonus and grant support	
	Insolvency Risk Data shows little change in risk in GM during the last fortnight. The highest volume of 1-3 red flags was prevalent in the retail and wholesale sector	
	Growth Company Restart & Recovery and Kick-Start Tourism grant- 101 businesses have now progressed to application stage, with 42 applications now submitted	Progress is still being made in contacting all those businesses that were not successful and offering supported to identify other options that could address their business needs. To date, contact has been made with 720 businesses of the 1,923 called, 201 of those businesses have now been referred for other support.
Funding	No specific known impacts on current external funding bids caused by C19 as yet. Known bids progressing through funding approval processes as expected.	1) Public Sector Decarbonisation Scheme (PSDS) - £22.9m bid submitted by MCC into a combined GM bid of £80m Decisions expected from Salix before Christmas. MFT and RNCM have both joined the GM bid. To date, UofM and MMU have chosen not to bid.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
	Team in City Policy developing a funding action plan based on C19 recovery and Corporate priorities	2) Green Recovery Fund - 2 bids successful with Manchester components. Groundwork GM (total bid: £1.5m) including work in Wythenshawe Woodlands (£205k) and Lancashire Wildlife Trust with work on greening Rochdale canal in the city centre (c. £100k) 3) ERDF – our 3 projects have successfully completed the approvals process: GM Clean Energy (£17,233,000), Bio Health Accelerator (£5,523,516) and Build a Business in GM (£3,399,776). Resource and Programmes will be undertaking the financial management for these 3 projects. 4) UKSPF - The Government has announced more details about the UK Shared Prosperity Fund • The government will ramp up funding, so that total domestic UK-wide funding will at least match current EU receipts, on average reaching around of £1.5 billion a year • A portion of the UKSPF will target places most in need across the UK, such as ex-industrial areas, deprived towns and rural and coastal communities. • The government will develop a UK-wide framework for investment in places receiving funding and prioritising. • A second portion of the UKSPF will be targeted differently: to people most in need through bespoke employment and skills programmes that are tailored to local need. • A framework will be published in the Spring. • To help local areas prepare over 2021-22 for the introduction of the UKSPF, the government will provide additional funding to support our communities to pilot programmes and new approaches. This additional funding will be delivered UK-wide, using the new financial assistance powers in the UK Internal Market Bill. Further details will be published in the New Year.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
		5) Government Green Industrial Revolution
		Government announced Ten Point Plan for a Green Industrial
		Revolution. The ten point areas included in this plan are as follows -:
		 advancing offshore wind
		 driving the growth of low carbon hydrogen
		 delivering new and advanced nuclear power
		 accelerating the shift to zero emission vehicles
		 green public transport, cycling and walking
		 'jet zero' and green ships
		• greener buildings
		 investing in carbon capture, usage and storage
		 protecting our natural environment
		green finance and innovation
		We will seek additional details on what specific programmes and
		funding opportunities may emerge from this programme in 2021 as
		currently there is insufficient detail to suggest specific funding bidding
		opportunities at this time.
Strategy &	C19 has necessitated a review of existing strategies to	Draft Our Manchester Reset considered by SMT on 24
Economic	understand whether they are fit for purpose given the predicted	November and is being discussed at the Our Manchester
Narrative	exacerbation of existing inequalities. This will inform the	Forum 9 December.
Review	Economic Recovery Plan & Our Manchester Strategy reset.	 Draft Manchester Digital Strategy presentation discussed at
	Formal refreshes would not take place until 2021 when the Our	Economy Scrutiny Committee 3 December.
	Manchester Strategy has been reset and the full impact of C19	 Powering Recovery: Manchester's Economic Recovery &
	is known.	Investment Plan launched and published- aligns to existing Our
		Manchester Industrial Strategy.
External	The Government's economic response to C19 has been fast	 Letters from members of SMT to senior civil servants have
Influencing &	moving and feeding in Manchester's priorities has required a	been drafted to summarise the Economic Recovery &
Lobbying	coordinated approach.	

Issue/theme/ activity area		Impact/ challenges experienced	Key planning and response activity being undertaken
			Investment Plan specifically highlighting the 4 strategic themes and any projects which are relevant to their department.
			 Key messages are about Manchester's track record of
			delivering and the opportunities for Government to support the
			city's economic recovery and levelling up.
			 Further influencing and lobbying will be done through ongoing
			conversations, meetings and speaking engagements using a
			pack of information containing key messages and a summary
			of the Plan and its outputs.
Economic	1	Need to engage with Manchester Businesses and key	1.On-going work for the Work & Skills Board to develop an integrated
Intelligence		sectors to understand current status re Covid related	approach to economic monitoring. New quarterly sheet incorporates
micingenee		impacts.	welfare and work & skills data to create a single, holistic product that
		impaoto.	responds to and better supports emerging priorities against the
	2	Understanding of businesses in rented spaces and	backdrop of Covid 19. Currently addressing key data gaps, working with
		analysis to support the Business Rates Discretionary	colleagues at the Growth Company / GM Chamber of Commerce
		Grants.	including jobs, inward investment, imports / exports and vacancies by
		Granici	sector. Dashboard going to Economy Scrutiny in December.
	3.	Need to understand the status of the development	
		pipeline across the city.	2. Supporting businesses to access all available grants at a national
		pipelinie derece and enty.	and local level - providing research and intelligence on businesses
	4.	Need to update population modelling (MCCFM),	related to sector / size / rateable value / number of employees etc in
		reflecting both the impacts on and from the economy.	order to better target grants / support SMT in their decision making
			around the delivery of grant schemes.
	5.	Demand appraisal for residential lettings market in	
		Manchester post pandemic.	3. Pipeline tracking - used to support Financial Resilience work
			including forecasting potential council tax & business rates revenues.
	6.	Provide economic intelligence to support the LDV	Expected completions:
			Residential pipeline (2020/21): Over 3,500 new homes
			expected to be completed including c.440 affordable homes
			 Commercial pipeline (2020/21): 63,700m2 office space,

Issue/theme/	Impact/ challenges experienced	Key planning and response activity being undertaken	
activity area			
		12,900m2 retail, 27,900m2 industrial, 644 hotel beds,	
		140,000m2 other.	
		1. Latest output from MCCFM, W2020, is due for release be	<mark>fore</mark>
		December; it attempts to model for some of the likely impa	act on
		growth due to both Brexit and Covid19. For 2020, a zero	<mark>net</mark>
		migration assumption has been made because of travel	
		restrictions.	
		2. Work on-hold due to analytical capacity issues, carried ov	<mark>er</mark>
		into 2021 work programme.	
		3. Market appraisals (rents & sales values) for Phase 1 LDV	sites
		shared with CBRE to inform rent settings and aid financial	<mark>l</mark>
		modelling work. Maps of site boundaries for Phase 1 & 2 s	<mark>sites</mark>
		provided to Legal for use in collating title information. Wor	<mark>k</mark>
		underway to understand demand for market and affordable	<mark>le</mark>
		housing in locations under considerations for Phase 1 sch	<mark>iemes</mark>
		including an analysis of the void rate across the city - to be	e
		shared with the Project Board.	

Future Council Sit Rep Report - Monday 30 November 2020 Milestone plan C D E F G H I J K L M N O Future Council: High Level Milestone Mapping Nov Milestone / activity 2.5 Design principle development and retinement 2.6 Define and refine future way of working (what MCC will and won't do) offer requirements (how) 2.7 Development of a future OD plan to transition to new ways of working 2.8 Specific focus streams to enable future TOM tbd 17 3. Our Transformation - OWOW - workforce, culture, estates, health and safety, risk assessments 3.1 Completion of all risk assessments 3.2 Roll-out of working from home approach 20 3.3 Work to rescope and consolidate use of estate where possible 22 4. Our Transformation - Our Ways of Working - digital enablers 4.1 Completion of roll-out of M365 4.2 Launch of new intranet 24 25 4.3 First order 26 4.4 Roll-out 4.5 LAN/wifi decision 27 4.6 LAN/wifi procurement and planning 28 4.7 LAN/wifi roll-out 29 4.8 WAN decision 4.9 WAN procurement and planning 4.10 WAN roll-out 32 33 4.11 Roll-out 34 4.12 Other proposed projects detail to follow 35 5. Our Transformation - Strengthening Accountability and our processes 5.1 Consitutional changes, changes to HR and finance/procurement/shared 5.2 Development of Good Managers Guide and related support 37 38 5.3 How Do I Guide & suite of tools to support more efficient Finance & 39 5.4 Streamlining of approvals 5.5 Review of m people process 40 5.6 Roll out of management development programme 41 5.7 Embedding of How Do I Guide and tools 5.8 Input into spec for new systems, enabling more digitised approach 44 6. Our Transformation - Resident and business digital experience programme 6.1 Design and implementation of new customer service centre model 45 6.2 Implementation of new income management system 46 47 6.3 Design and engagement exercise on CRM approach 6.4 Resident, business and member engagement 7. Corporate Staff Engagement Development of the Organisation's Development Plan 52 Awards for Excellence 2020 (Celebrating Excellence) 53 Leadership Summit Listening in Action 55

Workforce Update

Latest Position

Workforce

- As of 25 November, low overall levels of staff off sick 3.3% non covid related 243 staff and 1.26% staff absent with covid 19 symptoms 93 staff.
- 40.33% of workforce working from home 2,969 staff
- 51.55% of workforce on site BAU 3,795 staff
- 1.06% redeployed 78 staff
- 2.05% not in work but unable to work from home 151 staff

Risk and Compliance Assurance Report

Latest Position

Overview

All building risk assessments have been completed and assurance checks are being carried out. Face coverings are now required in shared areas.

Where service and risk assessments are outstanding staff cannot come into the office until completed.

Requirements for individual risk assessments have been updated to include the new categories for vulnerable. The additional requirements will be completed asap but targeted at staff that are working on site.

Guidance sets out that those who were previously shielded should be treated as clinically extremely vulnerable and not come into the workplace.

All building and service risk assessments now in place.

Assurance in place that individual assessments have been completed where required by all services.

Positive response provided to Health and Safety Executive following anonymous concerns raised with them in respect of gamily contact (children's services) – Health and Safety Service and Children's Services are confident in the approach being taken. Updates to TUs on this also provided by HROD.

Updates and assurance to be provided to MFT following concerns raised in respect of Gorton District Office – does require some remedial works and actions to improve Covid secure arrangements on site

No other issues arising from compliance visits by Estates and Health and Safety Teams.

Health and Safety Service designed management compliance self assessment surveys to be issued via Directorate Leadership Teams w/c 30 November to supplement Health and Safety audits of high risk premises / services.

Finance and Budget	<u>Latest Position</u>	
Overview	Spending Review 2020 – Announced 25 November	
NO CHANGE FROM PREVIOUS REPORT	Local Government finance announcements from 2021/22	
COVID-19 Related costs - Overview as at October MHCLG Return data - submitted 6.11.20. Net impact of COVID-19 on MCC General Fund is £152.8m in 2020/21, made up of:	It is not possible to provide an accurate assessment of the impact as the individual authority allocations will not be known until the Finance Settlement is released. The announcements could mean a further £8m to £9m support for adult social care and c£40m to £50m in other measures. This will be sufficient to remove the threat of S114 and should remove the need to come back for further cuts for 2021/22.	
£23.8m in costs, and £129.0m income loss (Council only)	The main announcements impacting Local Government Funding can be summarised as follows:	
also: £2m HRA	 Core spending power is to rise by 4.5% next year which equates to an estimated additional £2.2bn in funding as follows: 	
	 3% increase in Council Tax Adult Social Care precept (the referendum limit for the Council Tax precept remains at 2%); 	
	 £300m social care grant (£150m of this is new funding); 	
	 New Homes Bonus scheme will continue for 2020/21 for additional homes delivered, this will not attract legacy payments; 	
	 An inflationary increase (0.55%) to Revenue Support Grant 	
	 All other existing social care funding will continue at 2020/21 level including IBCF. Better Care Fund will rise in line with NHS settlement 5.5% 	
	Additional support for COVID-19 losses:	
	 £1.5bn unringfenced grant for expenditure pressures (tranche 5) 	
	 Continuation of the Sales, fees and charges reimbursement scheme for first 3 months of next year 	

• Council Tax and Business Rates

- Unringfenced £670m in relation to Council tax losses including the impact of the increase in numbers receiving Council Tax Support
- 75% of irrecoverable 2020/21 Collection Fund losses will be reimbursed treasury resulting in a smaller deficit to be smoothed over three years. The details of this are not yet available, will be based on actual losses and not cover the whole Collection Fund deficit.
- The 100% Business Rate Pilots will continue for another year (including Greater Manchester).
- o There will be no Business Rates reset in 201/22
- The Business Rates multiplier will be frozen with Local Authorities compensated through Section 31 grant.
- There are currently no plans to extend the Business Rates Extended retail relief scheme beyond this year.
- Pay rises in the public sector will be restrained and resources targeted as follows:
 - o Approve a pay rise to nurses, doctors and others in NHS
 - o Pay in the remainder of the Public Sector frozen next year
 - Public Sector workers earning less than median pay (£24,000) will see an increase of £250 in 2021/22
 - National Living Wage (NLW) to increase to £8.91 an hour (up 2.2%). previously expected to be £9.21
 - The LGA's view is that the Government cannot automatically impose a pay freeze in local government unless it uses a legislative route to do so.

Other

- o Funding for Troubled families scheme of £165m will continue on a roll over basis
- Funding of £254m was announced to reduce rough sleeping and homelessness. Of this £103m had been announced earlier this year for accommodation and substance misuse support.
- Levelling up this is a bidding process and must be spent within this parliament term.

Our Transformation Digital Enablers	 The government will reform the Public Works Loan Board (PWLB) lending terms, ending the use of the PWLB for investment property bought primarily for yield, which the paper states is a risk for both national and local taxpayers. The government will therefore PWLB lending rate cut back to 100 basis points from 26 November but with additional restrictions. Settlement target date - before Christmas recess on 17th December Latest position
Overview Digital Enablers Current ICT Position: 5,200 staff working remotely with c. 200 remote telephony users. Part way through data centre migration.	Office 365 - User Migrations Completed. Shared mailboxes 50% complete. On course for Google and Lotus Notes to be fully decommissioned by end of December. A number of challenges with Microsoft EUD (End User Device) - End User Device-Business case to December Capital Board. Roll out process and prioritisation being developed. Subgroups preparing to be established. Service redesign being planned and is critical. Concern on supply chain.
Challenges: Parts of Infrastructure at capacity Reduced risk to live services including contact centre telephony and public computer access in Libraries, and not putting at risk current live services	Data Centre Migration/ Additional Direct Access Capacity - All Telephony moved to UK Fast. All of Connections from remote organisations migrated. R2 remote access being migrated over next two weeks, delayed as issues identified. Internet cutover planned for 27 th November. All services migrated by end of November. Decommissioning during December, option for space being considered
Capacity in key areas (servers and networks) is a particular issue.	 Telephony - Planning for migration of users underway. Migration of all users planned during Jan to March. WAN and Wifi connectivity needs improving for some sites. Wifi / LAN /WAN - LAN/Wifi evaluation completed. WAN evaluation complete. WAN Business case being finalised
Our Transformation - Our Ways of Working Overview	Latest position Intranet

Work is underway to underway to reshape the Future Ways of Working plan. HR, Estates and ICT will support services to review their ways of working, learning from arrangements during Covid and tying together physical move, ICT projects including End User and Service Reviews.

The Council's intranet is now live.

The intranet is now live. 3,823 unique users (3,397) - 51% of all users have accessed intranet, up from 45% last week. Over 55 offline users have accessed the site with more work planned to encourage offline users to log on. At present Directorates are not doing any extra engagement with services around the Intranet until the issues around MS365 are resolved. Focus will then shift to promotion of the intranet in the next couple of weeks.

Future Ways of Working

Work is underway to underway to reshape the Future Ways of Working plan with 2 main timeframes

Nov 20 - April 21 - Response to Covid:

- Work to support workforce in current arrangements (ie. 50% at home and 50% on site)
- Resilience to change ways of working to meet government guidance
- Support to staff working from home with money towards equipment
- Testing FWOW in line with Estates and Redesign timelines:

Key Timeline:

- Now to March 21: In order to deliver the exit of Universal Square (notice to be served 8th December), timescales are extremely tight. We are working with all impacted teams immediately (Legal, Finance, Elections in the Town Hall Extension as well as teams at Universal Square) to get all plans agreed and in place prior to Christmas for layout changes and moves to take place in the new year. This will be delivered alongside the move of staff from City Road East to Alexandra House.
- **By March 2021:** We know that bringing more teams into the Town Hall Extension will require more access to flexible space. A priority (by March) is to create bookable coworking space on level 7 Lloyd Street to enable teams to come together in a more flexible way than meeting rooms currently allow.
- January to October 2021: In the new year, we will also start to engage with teams impacted by Bridgewater House exit (teams across level 4 as well as those teams in Bridgewater House Highways, MASH, MLCO).

	 September 21 to March 22: All remaining teams across the Town Hall Extension will need to be rebalanced to support Future Ways of Working and to create additional flexible space, particularly for those who attend meetings in the Town Hall Extension but normally work elsewhere. This will include dedicated bookable space for focussed / individual working and additional dedicated group working space. Future Projects include a review of district offices and creating HSQ HQ in THEx
Revenues and Benefits	Latest position
Overview	 Covid Winter Grant Scheme DWP providing a budget of up to £2.6m to Manchester to deliver a Covid Winter Grant Scheme running from early December up to 31/3/21 The primary focus is to provide food support for families with children during the Christmas

Current thinking / activity to deliver the scheme includes:

and February 2021 half-term holiday periods

- Vouchers to a value of £15 per week provided to schools to allocate
- Up to 34,000 vouchers available per holiday period to meet estimated need
- A rapid tender process to identify partner supermarkets with a view to achieving an element of uplift to the value of the voucher

• Flexibility is also offered to allow support for families without children and single people

• SMT colleagues are identifying and implementing options for providing support across other key groups that may include care leavers; homeless families; carers; college students: and may include food / utilities / other key needs support.

Housing Benefit / Council Tax Support:

New claims received (includes Universal Credit New Claim Records indicating a possible new claim for CTS, not all result in a paid claim)

W/E 24/11/19 = 551 Total received 1/4 - 24/11/19 = 21,877

W/E 22/11/20 = 634 Total received 1/4 - 22/11/20 = 24,196

Changes in Council Tax Support Scheme caseload:

- \cdot Between 1/4/19 1/11/19 the overall CTS caseload fell by 2.08%
- · Between 1/4/20 1/11/20 the overall CTS caseload has risen by 5.28%

The latest estimated Collection Fund shortfall for 2020/21 is £15.9m, reflecting the expected 6% reduction in collection (from 96.5% in 2019/20) and increased CTS claimants.

Test and Trace Support Payments

The Test and Trace Support Payment scheme provides a lump sum payment of £500 to support those on low incomes if they cannot work while self-isolating for 14 days and will suffer a loss of income as a result. The scheme is available to people who meet the criteria from 28/9/2020 up to 31/1/2021. The core scheme is governed by strict criteria set by the government with a discretionary element incorporating government and AGMA level parameters.

As at 23 November we have:

- Received 2,971 eligible applications
- Paid £417,000 to 834 main scheme applications
- Paid £118,500 to 237 discretionary cases
- Declined 1,559 applications (617 main scheme and 942 discretionary)*
- 192 cases pending awaiting further information
- 108 applications awaiting allocation

School Meals

The Welfare Provision Scheme Team administered the Council's Free School Meals replacement scheme for the half-term week.

- The scheme ran from 23/10/20 to 13/11/20.
- £15 per child paid into bank account or PayPoint
- Payments made for 6,616 children to a total cost of £99,240

^{*}The main reasons for refusals are where the income is above the threshold based on the agreed AGMA model.